Department of Political Science

The MIT Political Science Department remains one of the country's leading departments. It continues to attract top-quality graduate students and junior faculty and serves as the home of several important educational and research activities.

Over the last four years, the Political Science Department has experienced a very exciting (and at times intense) process of rebuilding. The goal is to make the department, within the next three to five years, one of the country's top five political science departments—and, in the process, help transform the discipline by showing that analytical and theoretical rigor are compatible with policy relevance and that the field of political science can make significant contributions toward solving the world's great challenges while also advancing the frontiers of knowledge. To achieve these goals, we built on existing strengths within the department, developed stronger ties to other departments and research initiatives at MIT, and invested new resources into the department, both in the short and medium term.

This past year, the department has focused on:

- Maintaining and strengthening finances so that we can support a healthy (and competitive) PhD program and hire to fill all open faculty slots.
- Reviewing and upgrading graduate and undergraduate programs so that
 we offer students the very best possible education in politics, policy, and the
 underlying methods required to understand and evaluate competing political
 positions/policy options.
- Increasing the quantity and quality of scholarly activities occurring within and sponsored by the department in order to enhance both our visibility (within MIT, the discipline, and the world) and our intellectual community.
- Fostering the norms and culture of the department so that we can maintain a rich and nurturing intellectual community.
- Building stronger ties to other departments and research centers at MIT by both playing a greater role in various policy-related debates on campus and promoting collaborative projects and joint courses with faculty from other units at the Institute. Strengthening our ties and identification with MIT is key to our return to prominence.

Although we still have much work to do, we have begun to make progress on each of these tasks.

Fundraising

We must continue to make progress on raising funds for our graduate program in order to reach our goal of admitting 15 students every year. Although permanent fellowship funds from external donors (Andronico Luksic, Jon Borschow, Nike Inc.) have gone a long way toward establishing three endowed graduate fellowships, we still have a major gap. We are working hard to close this gap.

Backed by the Stanton Foundation's \$5 million gift in 2012, we are happy to report that, in January, we saw the much-anticipated arrival of professor Francis Gavin as the first Frank Stanton chair in nuclear security policy studies.

Faculty Searches

We ran three junior faculty searches this past year, in the areas of comparative politics, American politics, and political methodology, in an effort to strengthen both our graduate and undergraduate programs.

The comparative politics search and the American politics search did not result in appointments. The political methodology search resulted in the appointment of assistant professor In Song Kim. He comes to us having completed a PhD at Princeton University. His research interests include international political economy and formal and quantitative methodology.

A senior search for the Total chair in African politics focused on recruiting professor Evan Lieberman from Princeton University. He was offered the position and accepted. Professor Lieberman conducts research in the field of comparative politics with a focus on development in sub-Saharan Africa. He will begin in fall 2014.

Intellectual Commons

We have instituted a series of research-related activities, including the Political Experiments Research Lab (PERL), the American Politics Seminar and Workshop Series, the Security Studies Workshop, and the Latin Americanists Working Group, that have created a sense of intellectual energy and excitement within the department.

Our faculty hosted three major conferences. Professor Nazli Choucri co-led the fourth conference of the Explorations in Cyber International Relations program, which explored issues related to cyber security and governance. Professor Ben Schneider's conference, New Order and Progress in Brazil?, examined contemporary Brazilian politics. Finally, faculty and graduate student members of our department, in partnership with MIT's Department of Brain and Cognitive Sciences and Beyond Conflict (a nongovernmental organization), organized a two-day conference, Neuroscience and Social Conflict Initiative: Norms, Narratives, and Neurons.

Political science faculty members (Chappell Lawson, Michael Piore, Richard Samuels, Suzanne Berger, and Ben Schneider) continue to play a major role in the MIT International Science and Technology Initiatives (MISTI) program.

In short, we are making progress on all of the key issues facing the department, issues we need to address if we are to meet our goals of becoming one of the country's top five departments and reinventing the discipline.

Educational Initiatives

The department's core mission is education, starting on the MIT campus and extending into the wider world. Fulfillment of that mission is centered on the undergraduate and graduate programs, both of which have established equilibria following the reforms of several years ago.

2

We are pleased to report that political methodology instruction in our graduate program has been maintained and enhanced despite the departure of associate professor Jens Hainmueller to Stanford University. Professor Kim will be teaching several classes in quantitative political methods. In addition, assistant professor Regina Bateson offers a class in qualitative political methodology, and Professor Lieberman is prepared to offer a graduate seminar in "mixed methods" (the combination of qualitative and quantitative methods).

Over and above its own curriculum, the department is home to a number of internship and other "hands-on" experiences, mostly for undergraduates. These activities allow science and engineering students to engage with policymakers at home and with laboratories and industries abroad.

Along with attracting qualified underrepresented minority candidates to the department through the regular search process, we have initiated a unique race and diversity predoctoral fellowship. This year we hosted Nyron Crawford, a PhD candidate from Ohio State University who studies American electoral politics with a focus on identity and group-based politics, political psychology, public opinion, and local-level behavior and institutions. Nyron successfully defended his thesis at the end of AY2014 and has accepted an assistant professor post at Temple University. Our search for a fellow for AY2015 resulted in an offer to a very promising African American candidate, but the position was not accepted owing to the candidate's desire to remain in California.

Although MISTI is formally affiliated with the Center for International Studies (CIS), almost all of the faculty directors of the country programs are from the Department of Political Science, as is the director of MISTI, Professor Lawson. In addition to being an important part of the education of hundreds of MIT students each year, MISTI serves as a model of international education among other colleges and universities with a large number of students in science and engineering.

During AY2014, faculty developed new subjects aimed at increasing our undergraduate enrollments. This includes 17.591 Applied International Studies, which had previously been offered as a special topics class and is now a permanent research seminar listing. Professor Schneider offered the class for the first time in the spring, and it will be offered again in fall 2014 by Professor Samuels. The course was created in part to serve the updated version of the minor in applied international studies. Professor Schneider also taught 17.S951 New Research on Latin American Politics for the first time in fall 2013. Associate professor Lily Tsai created and taught 17.S950 Governance Lab. This innovative pilot lab/course integrates theoretical grounding in governance and accountability with hands-on field research projects funded by the Omidyar Network and the World Bank's Global Practice on Social Accountability. The course was a big success and will be taught again in AY2015. In fall 2013, assistant professor Rich Nielsen taught a special topics class, 17.S919 Introduction to International Relations. We have made this course a permanent listing, and it will be offered for the first time this fall as 17.41. Assistant professor Chris Warshaw offered 17.267 Democracy in America with great success for the first time in fall 2013, and the department will be offering this course again in fall 2014. Professor Choucri taught 17.445/17.446 International Relations Theory in the Cyber Age, (both an undergraduate and a graduate class) for the first

time in spring 2014 and will teach it again in fall 2014. Also, assistant professor Devin Caughey and professor Kathleen Thelen created and taught a new graduate course, 17.150 American Political Economy in Comparative Perspective. We expect that this class will be offered again, given the enthusiasm of the instructors and graduate students.

The MIT Washington Summer Internship Program continues to allow MIT's technically oriented students to experience how institutions vital to their later success operate. It also provides the federal government and other policymakers early access to the best young scientists and engineers in America. Sixteen undergraduates, representing four of the Institute's five schools, are participating in summer 2014. They are working at the American Indian Higher Education Consortium, the Brookings Institution, the Woodrow Wilson Center, the World Bank Group, the Center for Global Development, the National Institutes of Health, and the Washington, DC, mayor's office, as well as the US Federal Reserve, US House of Representatives, US Department of Energy, and US Department of Health and Human Services.

Student Recruitment, Placement, and Enrollment

The department reviewed 376 applications for the PhD program. In response to budget constraints caused by the larger than anticipated first-year class of 19 in AY2013, we accepted only 26 applicants this year, one third fewer than last year. Eight of these students will enroll in the program. With two deferrals from last year, the incoming AY2014 class will be a more manageable 10 students, including five women. The department is particularly pleased with the 40% yield in American politics, an area in which we have struggled in the past. The top-ranked admit to accept an offer this year is in the field of American politics.

Our graduating doctoral students continue to garner rewarding and prestigious appointments in higher education and industry. This year our PhD graduates obtained faculty appointments at Brown University, the University of Pennsylvania, George Washington University, and the University of California, Los Angeles, along with postdoctoral fellowships at Vanderbilt University and the University of Pennsylvania. In addition, one student secured a position in political research and policy development at the RAND Corporation.

Undergraduate enrollments in our classes were higher than in past years, but the number of undergraduate political science majors was lower. Enrollments in our concentration and our three minors were higher than in past years. We had 15 majors, 93 concentrators, and 62 minors overall (25 in political science, 13 in public policy, and 24 in applied international studies).

Faculty and Promotions

We are delighted that we had two faculty members promoted this year: Fotini Christia to associate professor with tenure and Vipin Narang to associate professor without tenure.

Awards and Grants

Notable awards, grants, recognitions, and important professional responsibilities given to faculty members during AY2014 include the following.

- Professor Bateson received the 2013 Heinz Eulau Award from the American Political Science Association (for the best article published in the American Political Science Review in 2012); a summer 2014 faculty research grant from the MIT School of Humanities, Arts, and Social Sciences (SHASS); and the American Political Science Association's 2014 Gabriel A. Almond Award for the best dissertation in the field of comparative politics.
- Professor Berger was the keynote speaker at the Production in the Innovation Economy (PIE) conference and presented to industry leaders, including the Congress and Senate, on the MIT PIE Commission results.
- Professor Adam Berinsky is in his second and final year of a \$745,959 National Science Foundation grant, "Collaborative Research: The American Mass Public in the Early Cold War Years" (with Eric Schickler and Jasjeet Sekhon).
- Professor Andrea Campbell completed a Russell Sage Foundation special initiative on the social and political effects of the great recession ("Dire States: Fiscal Effects and Policy Choices during the Great Recession") and presented her research to groups around the United States, including a presentation at the National Academy of Social Insurance's annual meeting. She also served as associate editor of political science for the Journal of Health and Politics, as senior editor for Oxford Research Reviews in Politics, and as a reviewer for publications such as the American Journal of Political Science and the American Political Science Review.
- Professor Caughey won the 2014 Walter Dean Burnham Award for the best dissertation in the field of politics and history.
- Professor Choucri concluded a five-year grant as principal investigator in
 "Explorations in Cyber International Relations," an MIT-Harvard Minerva
 project sponsored by the US Department of Defense. In addition, she hosted a
 conference on campus and presented the project's findings to the Department
 of Defense in Washington, DC. Also, she shared her research around the world,
 including presentations at the International Governance Forum in Bali, the World
 Social Science Forum in Montreal, UNESCO at Boston College, and the Harvard
 Belfer Center.
- Professor Christia won three book awards: the Luebbert Award for Best Book in Comparative Politics, the Lepgold Prize for Best Book in International Relations, and the Distinguished Book Award of the Ethnicity, Nationalism, and Migration Section of the International Studies Association.
- Professor Taylor Fravel received a Junior Faculty Research Grant from the Smith Richardson Foundation and a MISTI Global Seed Fund grant from the Greater China Innovation Fund. Also, he served as a fellow for the Public Intellectuals Program of the National Committee on US-China Relations.

- Professor Gavin was awarded grants from the Carnegie Foundation and the MacArthur Foundation and was the runner-up for the 2013 University Co-op Robert W. Hamilton Book Award.
- Professor Daniel Hidalgo won the Kellogg/Notre Dame Award for best paper in comparative politics and received a grant from the MIT-Brazil Seed Fund (with Fernando Limongi).
- Professor Narang was awarded a \$60,000 Smith Richardson Junior Faculty Grant.
- Professor Melissa Nobles was the invited keynote speaker at an international conference ("Transitional Justice and Inherited Responsibility in East Asia") held at Waseda University in Japan. She also served as vice-president of the American Political Science Association and as a member of the editorial boards of Perspectives on Politics and Polity.
- Professor Ken Oye was awarded a National Science Foundation grant (through the Synthetic Biology Engineering Research Center) for his project, "Beyond Containment: On Addressing Environmental Effects of Synthetic Biology."
- Professor Barry Posen led the Security Studies Program in securing an additional \$300,000 grant from the Frank Stanton Foundation.
- Professor Samuels was awarded \$50,000 from the Japanese Ministry of Foreign Affairs to support a workshop on East Asian security and an additional \$50,000 to support the Robert E. Wilhelm Fellowships. He serves as a distinguished speaker to the Northeast Asia Council of the Association of Asian Studies, as a consultant to the National Intelligence Council, and as a senior advisor to the Lincoln Laboratory Project on Humanitarian Assistance and Disaster Relief.
- Professor Schneider organized the committee for a new network on Latin American political economy and cochaired the program committee for the network's first annual conference in Chile.
- Professor Lucas Stanczyk received a James A. and Ruth Levitan Award for
 excellence in teaching from SHASS, the Laurance S. Rockefeller Faculty
 Fellowship in Ethics from the Center for Human Values at Princeton University,
 and an MIT Energy Initiative Subject Development Award for the new Ethics of
 Energy and Environmental Policy course.
- Professor Charles Stewart III was awarded a new grant from the Democracy
 Fund for the project, "The Polling Place of the Future." In addition, he maintains
 three ongoing grants from the Pew Charitable Trusts, the William and Flora
 Hewlett Foundation, and the Democracy Fund for the project "Voting in
 America: Matching Problems to Solutions."
- Professor Thelen was awarded an honorary doctorate from the Free
 University of Amsterdam (doctor honoris causa) and presented her research
 at several colloquia and seminars, including presentations at the University of
 Pennsylvania's European Studies Colloquium and the University of Stockholm.
- Professor Tsai was awarded a \$302,702 grant from the Omidyar Network.

- Professor Stephen Van Evera served as chair and organizer of the Tobin Project National Security Working Group.
- Professor Warshaw was awarded a \$137,000 MIT Energy Initiative grant to study public opinion and energy policy.
- Professor Teppei Yamamoto won the Political Analysis Editor's Choice Award.

Faculty Leaves, Departures, and Visitors

Professor Van Evera was on leave for the entire 2014 academic year. Professors Berger, Singer, and Yamamoto were on leave for the spring semester.

At the end of fall 2013, Professor Hainmueller accepted a position in the political science department at Stanford University.

Faculty Research and Publications

The faculty of the Department of Political Science are prolific in their publication activity across a variety of topics. The faculty's research is funded through a combination of outside grants and internal Institute funds. The following is a representative sampling of faculty publications over the past year.

Professor Berger published her book *Making in America: From Innovation to Market* and a chapter in Jean-François Sirinelli's *La Grande Désillusion*.

Professor Berinsky coauthored "Red Scare? Revisiting Joe McCarthy's Influence on 1950s Elections Expectations" (with Gabriel Lenz, forthcoming in *Public Opinion Quarterly*) and "Separating the Shirkers from the Workers? Making Sure Respondents Pay Attention on Self-Administered Surveys" (with Michele Margolis and Michael Sances, published in the *American Journal of Political Science*).

Professor Campbell wrote the forthcoming book *Trapped in America's Safety Net: One Family's Struggle* and published two articles: "State Fiscal Policy during the Great Recession: Budgetary Impacts and Policy Responses" (with Michael W. Sances), in *Annals of the American Academy of Political and Social Science*, and "JHPPL Workshop on Medicaid Fiscal and Governance Issues: Objectives and Themes" (with Peter V. Long), in the *Journal of Health Politics, Policy and Law*. She also authored "Delegated Governance in Health Policy" (with Kimberly J. Morgan, forthcoming in *Health Politics and Policy*), "Constituencies and Public Opinion" (with Michael W. Sances, forthcoming in *Oxford Handbook of Social Policy*), and "Social Security, the Great Recession, and the 'Entitlements Problem" (forthcoming in the third edition of *The New Politics of Old Age Policy*).

Professor Caughey authored "Dynamic Estimation of Subnational Public Opinion: A Group-Level IRT Approach" (to be published in *Political Analysis*); "Testing Elaborate Theories: A Nonparametric Framework" (with Allan Dafoe and Jason Seawright); "Honor and War: Southern U.S. Presidents and the Effects of Concern for Reputation" (with Allan Dafoe, under review); "Participation, Contestation, and the Electoral Connection in the One-Party South, 1930s–1960s"; "The Mass Basis of the 'Southern

Imposition': Labor Unions, Public Opinion, and Representation, 1930s–1940s"; and "The Policy Bases of the New Deal Realignment: Evidence from Public Opinion Polls, 1936–1952" (with Michael Dougal and Eric Schickler). He presented his research at numerous events in the United States, including the American Political Science Association's annual meeting, the Society for Political Methodology's summer meeting, and university seminars and colloquia held at Princeton University, the University of Chicago, Ohio State University, Dartmouth, and the University of Illinois.

Professor Choucri coauthored "Institutions for Cyber Security: International Responses and Global Imperatives" (with Stuart Madnick and Jeremy Ferwerda), in *Information Technology for Development*, and "Who Controls Cyberspace?" (with David Clark), in the *Bulletin of the Atomic Scientists*.

Professor Christia's research has resulted in extensive publications, reports, seminars, and colloquia. She published articles in the *Quarterly Journal of Economics* and *Foreign Policy*, among others, and presented at such venues as George Washington University and Harvard. Highlights from her publications include "Empowering Women through Development Aid: Evidence from a Field Experiment in Afghanistan" (with Andrew Beath and Ruben Enikolopov), in the *American Political Science Review*; "What Can Civil War Scholars Tell Us about the Syrian Conflict?" in *The Political Science of Syria's War*; and "Why I Fight for a Free Syria: A Graphic Story of One Man's Struggle" (with Thalia Chantziaria), in *Al Jazeera America*.

Professor Fravel presented his research at many seminars and colloquia, including presentations to the National Intelligence Council, the Norwegian Institute for Defense Studies, and the Research and Development Institute. He published four essays in national journals and authored a chapter in the *Oxford Handbook of the International Relations of East Asia*.

Professor Gavin copublished the book *Lyndon Johnson and the New Global Challenges of the 1960s* (with Mark Lawrence) and authored an article in the *Journal of Strategic Studies* ("A Dangerous World? Threat Perception and U.S. National Security").

Professor Hidalgo presented "Voter Buying: Shaping the Electorate Through Clientelism" at Boston University and published "The Spoils of Victory: Campaign Donations and Government Contracts in Brazil" (with Taylor Boas and Neal Richardson) in the *Journal of Politics*.

Professor Lawson coauthored the book *Mexico's Democratic Evolution: A Comparative Study of the 2012 Elections.*

Professor Narang published *Nuclear Strategy in the Modern Era: Regional Powers and International Conflict* and three articles appearing in the *Journal of Conflict Resolution, The Washington Quarterly,* and the *Indian Express.*

Professor Nielsen published two articles in the *International Studies Quarterly*: "Rewarding Human Rights? Selective Aid Sanctions Against Repressive States" and "Rewards for Ratification: Payoffs for Participating in the International Human Rights Regime?" (with Beth Simmons).

Professor Nobles presented her research at several seminars and conferences, including presentations at Brown University, Harvard University, and the University of Waseda (Japan). She coedited *Inherited Responsibility and Historical Reconciliation in East Asia* and cowrote a chapter for the book.

Professor Oye authored and coauthored six articles, including "Proactive and Adaptive Governance of Emerging Risks: The Case of DNA Synthesis and Synthetic Biology" for the International Risk Governance Council. In addition, he presented "Innovation and Risk Management in Biotechnology" at University College London and "Understanding Environmental Effects of the Fukushima Disaster through Science and Technology" at the Association for Asian American Studies in Washington, DC.

Professor Roger Petersen authored "Guilt, Shame, Balts, Jews" (in *Confronting Memories of World War II*) and "Western Interventions and Occupations as Threatened Orders" (for the Collaborative Research Centre 923 Project on Threatened Orders). He also presented his work at several conferences, including special seminars at American University and George Washington University and the "Workshop on Human Security and War against Impunity" at the University of Leipzig.

Professor Posen published the book *Restraint: A New Foundation for U.S. Grand Strategy* and the article "Ukraine, Part of America's Vital Interests." He also presented his research at a number of venues including West Point, the World Affairs Council, the Council on Foreign Relations, and the Cato Institute.

Professor Samuels authored "Japan's Nuclear Hedge: Beyond 'Allergy' and 'Breakout'" (with James Schoff), in *Strategic Asia 2013–2014: Asia in the Second Nuclear Age*; "Amateur Hour" (with David Leheny), in *Foreign Policy*; and "The Fog of Politics," in *Asia Policy*. He gave lectures at the Malaysian Institute of Strategic and International Studies, the Nobel Institute's Norwegian Institute of Defense Studies, and the Sasakawa Peace Foundation in Washington, DC, among other venues.

Professor Schneider published "Private Provision with Public Funding: The Challenges of Regulating Quasi Markets in Chilean Education" in *The Politics of Non-State Social Welfare*. In addition, he presented his research at several workshops and conferences and served as a keynote speaker at the Research Workshop on Institutions and Organizations in Brazil and the Conference on Business Groups in the West at Kyoto University.

Professor Singer authored "The Quiet Politics of Basel" in the *Cayman Financial Review*. He also presented work at the World Federation of Exchanges and the London School of Economics' Systemic Risk Centre.

Professor Stanczyk published "Production Justice" in *Foreign Theoretical Trends* and shared his research at six invited meetings, including sessions at the American Political Science Association's annual meeting, the Political Theory Workshop at Oxford University, and a political philosophy colloquium at Princeton University.

Professor Stewart published "U.S. Senate Elections before the 17th Amendment: Party Cohesion and Conflict, 1871–1913" (with Wendy Schiller) in the *Journal of Politics* and two chapters in *The Measure of American Elections* ("The Measure of American Elections," with Barry Burden, and "The Performance of Election Machines and the Decline of Residual Votes in the US"). In addition, he served on numerous panels and testified before government and academic committees throughout the United States.

Professor Thelen published the book *Varieties of Liberalization and the New Politics of Social Solidarity* and coauthored the article "Origins and Change in Federal Institutions" (with Arthur Benz and Jorg Broschek).

Professor Tsai authored "Does Information Lead to More Active Citizenship? Evidence from a Randomized Social Change Intervention in Rural Kenya," in *World Development*, and coauthored "Outspoken Insiders: Who Complains About the Government in Authoritarian China?" (with Daniel Posner).

Professor Warshaw published "Do Legislator Positions Affect Constituent Voting Decisions in U.S. House Elections?" (with Chris Tausanovitch), "Media Endorsements and Legislative Elections" (with Kyle Dropp), "Geography and Polarization" (with Jonathan Rodden, Nolan McCarty, Boris Shor, and Chris Tausanovitch), and "On the Representativeness of Primary Electorates" (with John Sides, Lynn Vavreck, and Chris Tausanovitch).

Professor Yamamoto coauthored "Causal Interference in Conjoint Analysis: Understanding Multidimensional Choices via Stated Preference Experiments," in *Political Analysis*, and "Commentary: Practical Implications of Theoretical Results for Causal Mediation Analysis," in *Psychological Methods*. He shared his research at, among other venues, Harvard University's Institute for Quantitative Social Science and the Asian Political Methodology Conference in Tokyo.

Institute Service

An important aspect of academic life is contributing to the educational commons through service to the Institute. Members of the Department of Political Science have historically been significant contributors to these efforts across the Institute. The following is a sample of the contributions that political science faculty made to Institute enterprises in AY2014.

Professor Bateson served on the Graduate Admissions Committee, helped organize the Political Methodology Workshop, and took part in two panel discussions for the department, one on the job market and the other on the ethics of field experiments.

Professor Berger served as cochair of the PIE Commission and faculty director of the MISTI France program. Also, she chaired the International Committee on Scientific and Strategic Orientation.

Professor Berinsky served as director of PERL and chaired the American politics faculty search committee and the race and diversity predoctoral fellowship committee. He was a member of the Committee on the Use of Humans as Experimental Subjects, the Student Evaluation Advisory Committee, and the Undergraduate Program Committee.

Professor Campbell served as the graduate student job placement director, chaired the methods faculty search committee, and was a member of the Graduate Program Committee and the Total chair in African studies search committee. In addition, she was the American politics group coordinator and served on the MIT Faculty Committee on Nominations.

Professor Caughey served as a member of the American politics faculty search committee and as a reviewer for five different journals, including the *American Journal of Political Science*.

Professor Choucri was a member of the MIT Faculty Newsletter Editorial Board, the MIT Faculty Policy Committee, and the Technology and Culture Forum's steering committee.

Professor Christia was a member of the Undergraduate Program Committee, the American politics search committee, and the SHASS Education Advisory Committee. Also, she served as faculty chair for Women in International Security and as a member of the mission and scope committee for MIT's new entity on complex and sociotechnical systems, information and decision systems, and statistics.

Professor Fravel chaired a junior faculty tenure case and served on the Undergraduate Program Committee, the security studies faculty search committee, and the race and diversity predoctoral fellowship committee. In addition, he was a member of the Security Studies Program and the selection committee for the d'Arbeloff Fund for Excellence in Education.

Professor Hidalgo served on the political methods faculty search committee.

Professor Lawson served as MISTI director and as a member of the Undergraduate Program Committee.

Professor Narang served as the graduate student job placement director.

Professor Nielsen was a member of the Graduate Admissions Committee.

Professor Nobles served as department head and was a member of the Graduate Student Housing Working Group and the search committee for a director of the MIT Initiative on the Environment.

Professor Oye served as director of the Program on Emerging Technologies and was a member of the faculty tenure promotion committee and the MIT Committee on Science and Technology Policy Certificate Program. Also, he was the director of policy and practices for the National Science Foundation's Synthetic Biology Engineering

Research Center and served on the National Research Council's global science and technology board.

Professor Petersen served as chair of the Graduate Program Committee, as a member of a faculty tenure promotion committee, and as faculty supervisor for the student-run "Strategic Use of Force" workshop.

Professor Posen served as director of the Security Studies Program, as a member of the Graduate Program Committee, and as an executive board member of the Center for International Studies' Seminar XXI.

Professor Samuels was director of CIS and the MIT-Japan Program, served on the security studies faculty search committee, and was a member of the Graduate Program Committee. As director of CIS, he initiated the International Policy Lab and the CIS outreach program for local area high schools.

Professor Schneider served as director of the MIT-Brazil Program, supervised the MISTI internship program, was a member of the Graduate Program Committee, chaired a tenure review committee, and was coordinator for the minor in applied international studies program. In addition, he served on the MIT-Chile Seed Fund selection committee and the Committee on Outside Professional Activities.

Professor Singer served as associate housemaster of the MacGregor House and as a member of the comparative politics faculty search committee. Also, he was a faculty participant in the Industrial Liaison Program and was appointed to serve on the Medical Consumers' Advisory Council.

Professor Stanczyk served on the Graduate Admissions Committee, was a member of the Undergraduate Program Committee, and was the political science concentration advisor.

Professor Stewart served as chair of the Committee on Academic Performance, housemaster of McCormick Hall, and faculty director of the MIT Washington Summer Internship Program. Also, he was a member of the Undergraduate Program Committee and chaired the East Campus housemaster search committee.

Professor Thelen chaired the Graduate Admissions Committee, was a member of the Graduate Program Committee and the Faculty Diversity Committee, and cochaired the "State and Capitalism since 1800" seminar.

Professor Tsai chaired the comparative politics faculty search committee.

Professor Van Evera served as associate director of the Center for International Studies and was a member of the Political Science Graduate Admissions Committee and the Frank Stanton chair/security studies search committee.

Professor Warshaw served on the Graduate Admissions Committee, was a member of the MIT Energy Initiative's Energy Education Task Force and the Parking and Transportation Committee, and was a Burchard Scholars Faculty Fellow.

Professor Yamamoto served on the political methods faculty search committee and was a faculty organizer for the political economy breakfast and the methodology seminar series.

Melissa Nobles Department Head Arthur and Ruth Sloan professor of political science